

# **News Release**

April 2, 2025

Henkel concludes announced portfolio optimization measures

# Henkel closes divestment of Retailer Brands business in North America earlier than expected

- Strengthening focus on innovative branded consumer business
- Closing divestment of non-core business with limited future strategic fit
- Concluding announced portfolio optimization as part of Consumer Brands integration

Düsseldorf – Henkel has successfully completed the divestment of the Retailer Brands business in North America earlier than expected. The agreement to sell the business to an affiliate of First Quality Enterprises, LLC headquartered in Great Neck, New York, was signed in February 2025 and the transaction was closed as of April 1, 2025.

The Retailer Brands business comprises products in the detergents, fabric finishers and dishwash categories serving several retail customers in North America with annual sales of around 500 million euros.

"With the sale of the Retailer Brands business we have successfully finalized the portfolio optimization process within the Consumer Brands business which we had announced in early 2022. We are very pleased that we could close the deal earlier than expected and can now fully focus on growing our branded business, offering more value for consumers with technology-driven innovations," says Henkel CEO Carsten Knobel.

The Retailer Brands business had been identified as non-core activity within the Consumer Brands business unit as the potential to leverage synergies and the future strategic fit with the integrated Consumer Brands platform was limited. Including this transaction, Henkel has divested or discontinued brands and activities representing total sales of slightly more than 1 billion euros since the beginning of 2022.

The companies agreed not to disclose financial details of the transaction with the closing.

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## About Henkel

With its brands, innovations and technologies, Henkel holds leading market positions worldwide in the industrial and consumer businesses. The business unit Adhesive Technologies is the global leader in the market for adhesives, sealants and coatings. With Consumer Brands, the company holds leading positions especially in laundry & home care and hair in many markets and categories around the world. The company's three strongest brands are Loctite, Persil and Schwarzkopf. In fiscal 2024, Henkel reported sales of more than 21.6 billion euros and adjusted operating profit of around 3.1 billion euros. Henkel's preferred shares are listed in the German stock index DAX. Sustainability has a long tradition at Henkel, and the company has a clear sustainability strategy with specific targets. Henkel was founded in 1876 and today employs a diverse team of about 47,000 people worldwide – united by a strong corporate culture, shared values and a common purpose: "Pioneers at heart for the good of generations." More information at www.henkel.com

This document contains statements referring to future business development, financial performance and other events or developments of future relevance for Henkel that may constitute forward-looking statements. Statements with respect to the future are characterized by the use of words such as expect, intend, plan, anticipate, believe, estimate, and similar terms. Such statements are based on current estimates and assumptions made by the corporate management of Henkel AG & Co. KGaA. These statements are not to be understood as in any way guaranteeing that those expectations will turn out to be accurate. Future performance and results actually achieved by Henkel AG & Co. KGaA and its affiliated companies depend on a number of risks and uncertainties and may therefore differ materially (both positively and negatively) from the forward-looking statements. Many of these factors are outside Henkel's control and cannot be accurately estimated in advance, such as the future economic environment and the actions of competitors and others involved in the marketplace. Henkel neither plans nor undertakes to update forward-looking statements.

This document includes supplemental financial indicators that are not clearly defined in the applicable financial reporting framework and that are or may be alternative performance measures. These supplemental financial indicators should not be viewed in isolation or as alternatives to measures of Henkel's net assets and financial position or results of operations as presented in accordance with the applicable financial reporting framework in its Consolidated Financial Statements. Other companies that report or describe similarly titled alternative performance measures may calculate them differently.

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# Contact

### **Investors & Analysts**

Leslie Iltgen Phone: +49 211 797 - 1631 Email: leslie.iltgen@henkel.com

### Dr. Dennis Starke

Phone: +49 211 797 - 5601 Email: <u>dennis.starke@henkel.com</u>

## Dr. Sascha Kieback

Phone: +49 211 797 - 1810 Email: <u>sascha.kieback@henkel.com</u>

# www.henkel.com/press www.henkel.com/ir

#### Press & Media

Lars Witteck

Phone: +49 211 797 - 2606 Email: <u>lars.witteck@henkel.com</u>

### Wulf Klüppelholz

Phone: +49 211 797 - 1875 Email: <u>wulf.klueppelholz@henkel.com</u>

#### Hanna Philipps

Phone: +49 211 797 - 3626 Email: <u>hanna.philipps@henkel.com</u>