

Henkel AG & Co. KGaA Düsseldorf/Germany

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Announcement pursuant to Article 5 (1) (b) of Regulation (EU) No. 596/2014 and Article 2 (2) and (3) of Commission Delegated Regulation (EU) 2016/1052

Acquisition of treasury shares / 20th Interim Announcement

In the period from September 22, 2025 through September 26, 2025 a total of 531,185 preferred shares (ISIN DE0006048432) and 145,682 ordinary shares (ISIN DE0006048408) were acquired as part of the share buyback program of Henkel AG & Co. KGaA, for which the start date of May 12, 2025 was announced on May 9, 2025 in compliance with Art. 5 (1) (a) of Regulation (EU) No. 596/2014 and Article 2 (1) of Commission Delegated Regulation (EU) 2016/1052.

Shares were acquired in each case as follows, with the weighted average price indicated excluding incidental acquisition costs and with 4 decimal places:

Preferred Shares

Buyback date (DD.MM.YYYY)	Trading venue (MIC)	Aggregated volume of shares purchased	Volume-weighted average share price (EUR)	Amount (EUR)
22.09.2025	XETR	11,900	71.3243	848,759.68
23.09.2025	XETR	83,000	70.1979	5,826,422.68
24.09.2025	XETR	42,348	68.9790	2,921,124.24
	CEUX	32,048	68.9834	2,210,780.54
	TQEX	5,720	68.9954	394,653.64
	AQEU	7,341	68.9926	506,474.50
25.09.2025	XETR	98,828	69.0104	6,820,160.76
	CEUX	63,000	69.0093	4,347,588.60
26.09.2025	XETR	100,000	69.0228	6,902,275.84
	CEUX	65,000	69.0233	4,486,511.56
	TQEX	8,000	69.0212	552,169.54
	AQEU	14,000	69.0336	966,470.08
Total		531,185	69.2478	36,783,391.66

Ordinary Shares

Buyback date (DD.MM.YYYY)	Trading venue (MIC)	Aggregated volume of shares purchased	Volume-weighted average share price (EUR)	Amount (EUR)
22.09.2025	XETR	17,346	64.6729	1,121,816.25
	CEUX	10,000	64.6805	646,804.55
	TQEX	2,000	64.6917	129,383.30
	AQEU	1,693	64.7333	109,593.55
23.09.2025	XETR	20,887	63.6994	1,330,489.35
	CEUX	9,788	63.6614	623,117.95
	TQEX	2,000	63.7270	127,454.05
	AQEU	2,000	63.5172	127,034.45
24.09.2025	XETR	13,251	63.3343	839,242.80
	CEUX	9,363	63.3289	592,948.70
	TQEX	2,000	63.3192	126,638.40
	AQEU	2,000	63.3024	126,604.70
25.09.2025	XETR	15,517	63.4477	984,517.70
	CEUX	10,702	63.4530	679,074.15
	TQEX	1,843	63.4457	116,930.35
	AQEU	1,517	63.4352	96,231.20
26.09.2025	XETR	14,450	63.4487	916,833.30
	CEUX	9,325	63.4610	591,773.45
Total		145,682	63.7449	9,286,488.20

The transactions have also been published on the website of Henkel AG & Co. KGaA at www.henkel.de/ir and www.henkel.com/ir.

The total volume of shares acquired to date as part of this buyback program in the period from May 12, 2025 until and including September 26, 2025 amounts to 6,670,752 preferred shares and 1,762,570 ordinary shares.

The acquisition of the shares of Henkel AG & Co. KGaA was carried out by a bank commissioned by Henkel AG & Co. KGaA via the stock exchange and/or via selected multilateral trading facilities (MTF).

Düsseldorf, September 29, 2025

Henkel AG & Co. KGaA

Management Board